



**Business Results for FY12/2021
Medium-term Management Plan**

Briefing Material

February 9, 2022

CONTENTS

1	Overview of FY12/2021 Business Results	2P
2	Results Forecast for FY12/2022	11P
3	Medium-term Management Plan (2022-2028)	18P
4	Supplemental Information	38P

NOTE)

- In this document, “.c Series” represents cloud-based software
“NS Series” represents conventional software
- Figures are rounded to the nearest unit.

CHAPTER 1

Overview of FY12/2021 Business Results

Summary

Transition of industry-specific software to monthly subscription models **Progressed as planned**

Impact of transition to subscription
-1.654 billion yen

In order to realize smooth transition to “.c Series,” cloud-based software, from 2022, for "NS Series," conventional software, the Company
 (1) restrained from renewals of a contract before its expiration
 (2) promoted the transition from multi-year lump-sum contracts to monthly subscription contracts (for some users)

The Company sold cloud-based software only to specific major users
 ※No sales to the general users in 2021

Transition to stock revenue **Progressed as planned**

Monthly sales ratio

Promoted the transition of industry-specific software to monthly subscription models
 Monthly subscription (SaaS) sales **858** million (YoY +24.0%)

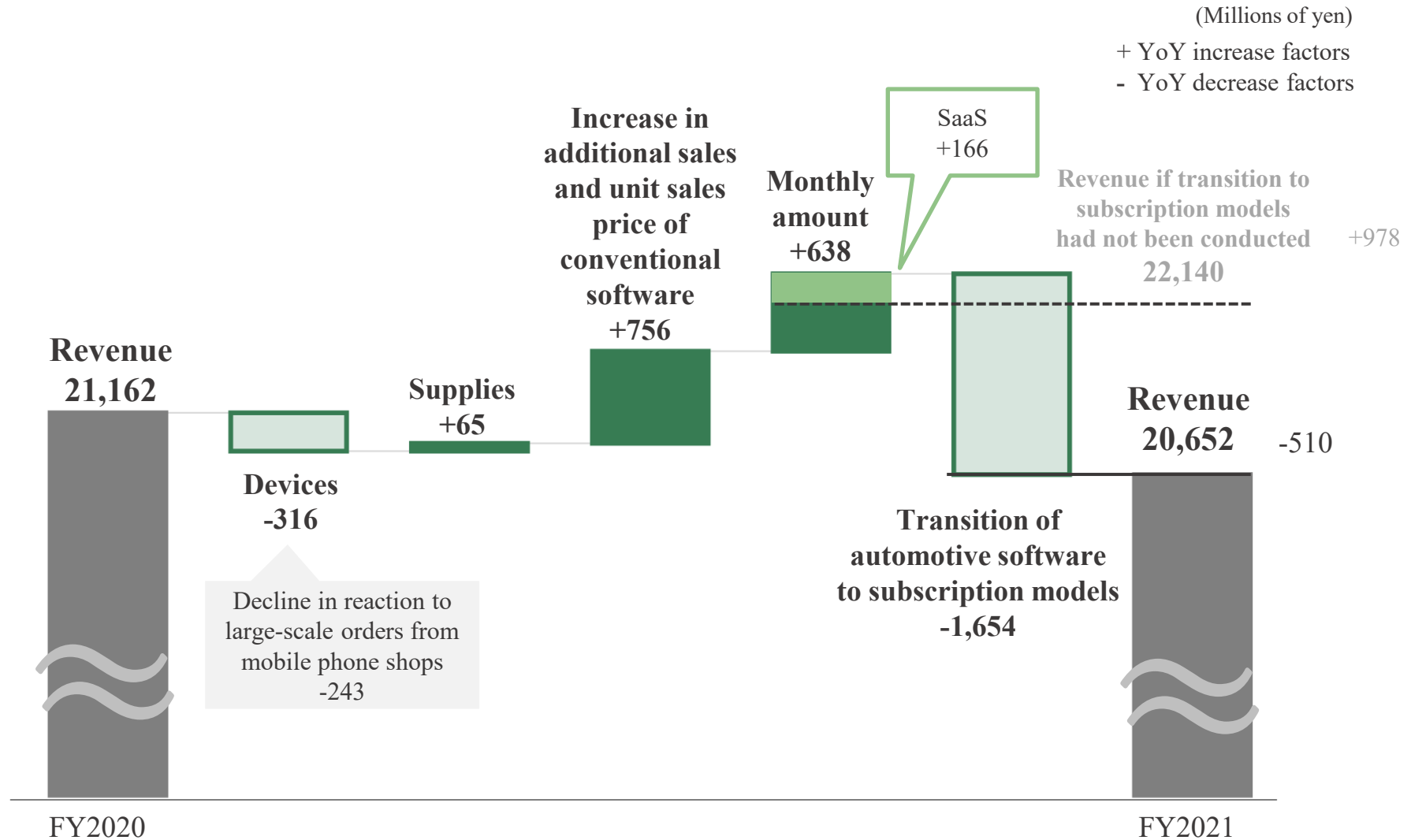
39.9 %
 (+3.9pts YoY)

Strengthened proposals for monthly support service
 Monthly support service contract rate **63.4**% (+11.1pts YoY)

Overview of the Consolidated Business Results

(Millions of yen)	FY2021	FY2020	YoY change	YoY ratio
Revenue	20,652	21,162	-510	-2.4%
Cost of sales	5,753	6,088	-335	-5.5%
Gross profit	14,898	15,074	-176	-1.2%
SG&A expenses, etc.	11,503	10,939	+564	+5.2%
Operating profit	3,395	4,135	-740	-17.9%
Profit before tax	3,233	3,820	-588	-15.4%
Profit attributable to owners of the parent	2,173	2,465	-292	-11.9%
Basic earnings per share	24.72 yen	28.16 yen	—	—

Breakdown of Major Changes in Revenue (YoY)



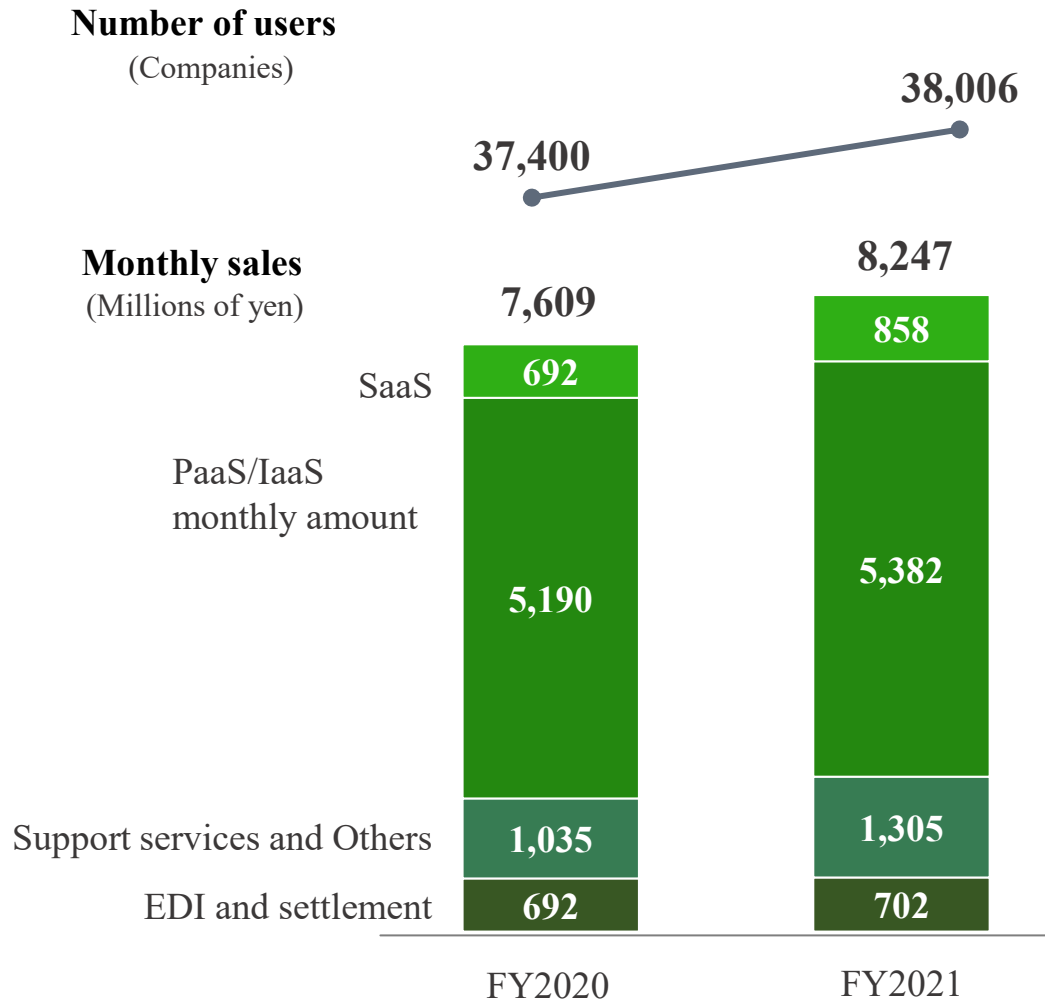
Breakdown by Revenue Categories

(Millions of yen)	FY2021	FY2020	YoY change	YoY ratio	Major factors of increase/decrease (Amount)
Platform	11,479	10,692	+786	+7.4%	
SaaS	858	692	+166	+24.0%	Increase in the number of users choosing monthly subscription contracts +166
PaaS/IaaS (basic)	7,830	7,555	+275	+3.6%	
Lump-sum	2,448	2,365	+83	+3.5%	Progress in transition to subscription models -496 Additional sale of conventional automotive software, etc. +579
Monthly amount	5,382	5,190	+192	+3.7%	Increase in the total number of license +192
EDI and settlement	702	692	+10	+1.4%	Increase in the number of users of the ordering platform +21
Support	1,866	1,596	+270	+16.9%	Increase in monthly support services contract ratio +205 Increase in sale of supplies +65
Others (DX)	222	157	+65	+41.6%	Increase in the number of sale of DX Solutions etc. +68
Application	9,173	10,469	-1,297	-12.4%	
By industry	7,868	8,868	-1,000	-11.3%	Progress in transition to subscription models-1,158 Additional sale of conventional automotive software, etc. +330 Decrease in sale of conventional non-automotive software -172
OTRS	223	204	+20	+9.6%	Recovery in demand in manufacturing industry +20
Devices	1,082	1,398	-316	-22.6%	Decrease in reaction to large-scale orders from mobile phone shops-243
Total	20,652	21,162	-510	-2.4%	

NOTE) SaaS category has been established since FY2021, and the breakdown of Application sales has been changed retroactively to reflect the launch of cloud-based software.

For an explanation of revenue categories, please refer to the supplemental information on page 38.

Number of Users and Monthly Sales



SaaS

- Progress in the transition of conventional software to subscription models
- Installation of cloud-based software to certain major users

PaaS/IaaS (basic)

- Increase in the number of users of conventional software

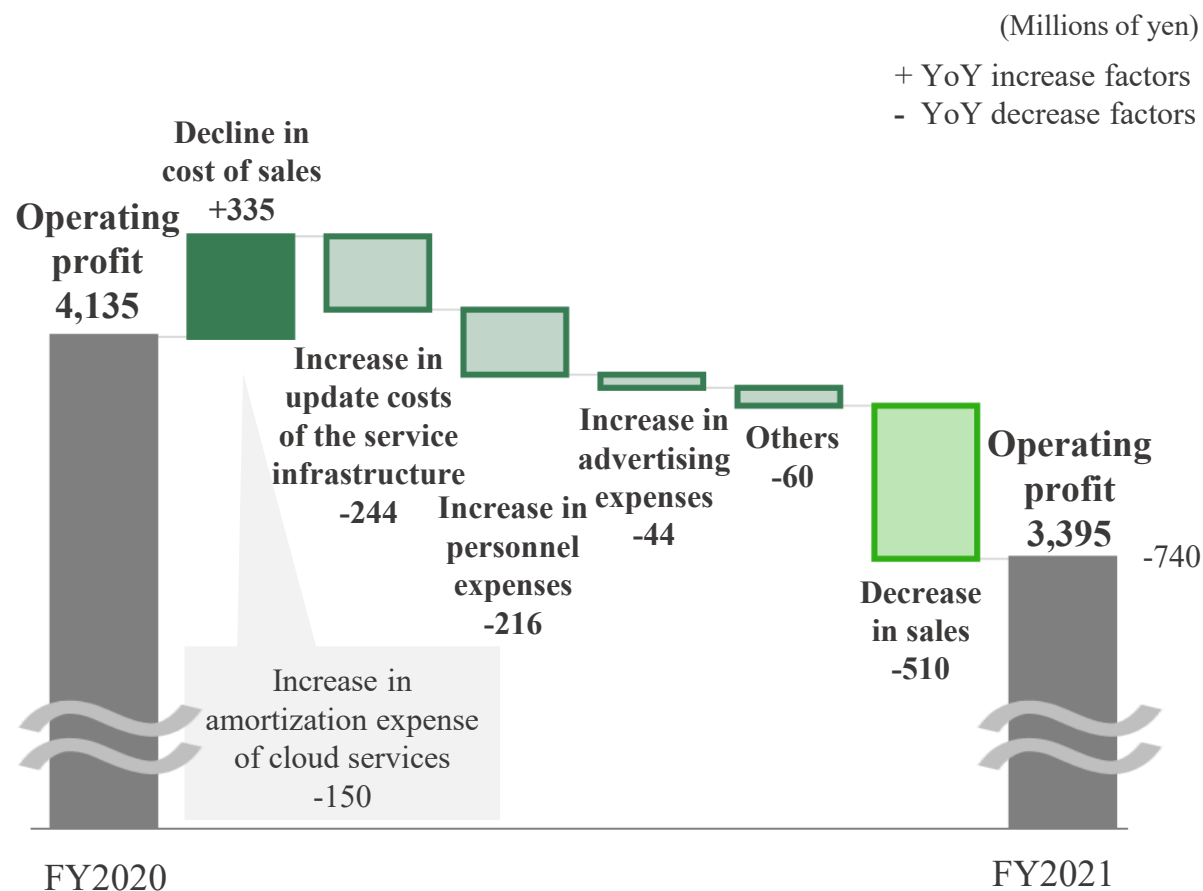
Support services and Others

- Monthly support services contract ratio increased
- Increase in the number of sale of DX solutions

EDI and settlement

- Increase in the number of users

Breakdown of Changes in Operating Profit (YoY)



Cost of sales

- Increase in amortization expense of cloud services
- Decrease in purchase cost due to a decline in reaction to large-scale orders of devices

SG&A expenses, etc.

- Update of the service infrastructure
Strengthening and expansion of operating infrastructure in preparation for the launch of cloud-based software
- Personnel expenses
Legal welfare expenses temporarily increased due to the commencement of stock compensation system
- Advertising expenses
Active creation of online content and holding of webinars

Overview of Balance Sheet

(Millions of yen)	FY2021 Year-end	FY2020 Year-end	YoY change	Main breakdown
Current assets	8,405	7,752	+653	Operating and other receivables +496
Non-current assets	26,071	24,522	+1,550	Intangible assets +2,123
Total assets	34,476	32,274	+2,202	
Current liabilities	7,512	6,432	+1,080	Short-term interest-bearing debts +1,732
Non-current liabilities	850	1,239	-389	Long-term interest-bearing debts-450
Total liabilities	8,362	7,671	+690	
Total equity	26,114	24,602	+1,512	Profit attributable to owners of the parent +2,173 Dividend payout -930
Total liabilities and shareholders' equity	34,476	32,274	+2,202	

Cash Flow Analysis

(Millions of yen)	FY2021	FY2020	YoY change	Main breakdown
Cash flow from operating activities	3,783	5,056	-1,274	Profit before tax -588 Changes in operating and other receivables (minus shows increase) -984
Cash flow from investment activities	-3,388	-2,774	-614	Acquisition of intangible assets -801
Cash flow from financing activities	-108	-2,084	+1,976	Net changes in short-term loans payable (minus shows decrease) +1,802
Free cash flow	395	2,283	-1,888	
Cash and cash equivalents	3,522	3,232	+290	

CHAPTER 2

Results Forecast for FY12/2022

Forecast of Consolidated Results

(Millions of yen)	FY2022 Full-year forecast	FY2021 Full-year	YoY change	FY2022 1H Forecast	FY2021 1H	YoY change
Revenue	12,300	20,652	-8,352	5,800	9,937	-4,137
Cost of sales	5,500	5,753	-253	2,600	2,867	-267
Gross profit (loss)	6,800	14,898	-8,098	3,200	7,070	-3,870
SG&A expenses, etc.	11,600	11,503	+97	5,800	5,827	-27
Operating profit (loss)	-4,800	3,395	-8,195	-2,600	1,243	-3,843
Profit (loss) before tax	-4,800	3,233	-8,033	-2,600	1,239	-3,839
Profit (loss) attributable to owners of the parent	-5,000	2,173	-7,173	-2,700	795	-3,495
Basic earnings per share	-56.62 yen	24.72 yen	-	-30.60 yen	9.05 yen	-

Key Points of Revenue

While the business is in good condition, cloud-based software, which is recorded as monthly sales, becomes the main product, resulting in a significant decrease in sales.

Business Conditions

The number of users is trending upward, and will **continue to grow** in 2022

Changes from 2022

Change the main product for software sales

Conventional software "NS Series"

Sales recorded as Multi-year lump-sum



Cloud software ".c Series"

Sales recorded on a monthly basis

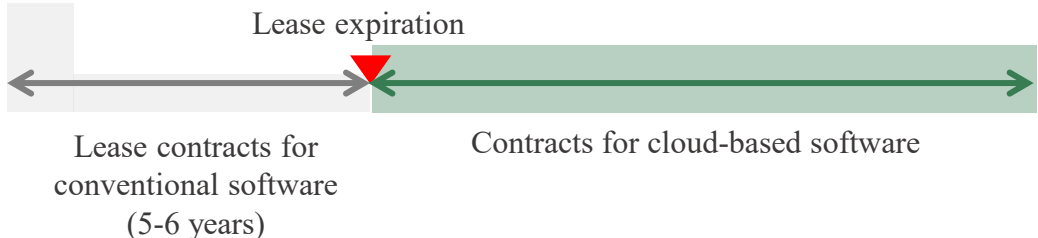
Amount of impact
Approx.

-8 billion
yen

Transition of users of conventional software to cloud-based software will be sequentially implemented in line with the expiration of previous lease contracts (5-6 years)



User

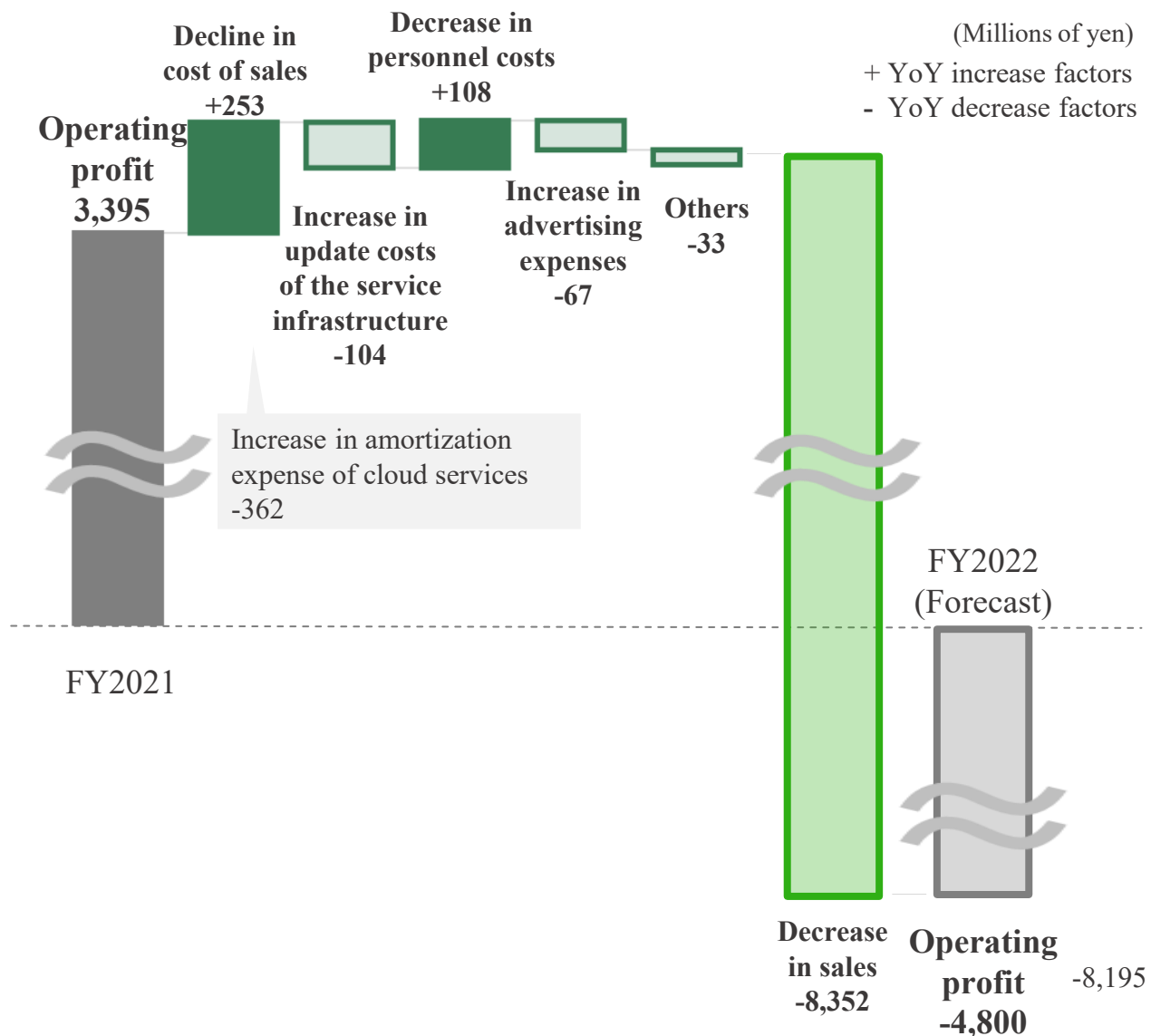


Forecast by Revenue Categories

(Millions of yen)	FY2022 Full-year forecast	FY2021 Full-year	YoY change	YoY ratio	FY2022 1H forecast	FY2021 1H	YoY change	YoY ratio
Platform	9,800	11,479	-1,679	-14.6%	4,620	5,552	-932	-16.8%
SaaS	1,440	858	+582	+67.8%	470	398	+72	+18.2%
PaaS/IaaS (basic)	5,400	7,830	-2,430	-31.0%	2,700	3,793	-1,093	-28.8%
EDI and settlement	710	702	+8	+1.1%	340	346	-6	-1.6%
Support	1,830	1,866	-36	-2.0%	920	912	+8	+0.9%
DX	420	222	+198	+89.1%	190	104	+86	+82.2%
Application	2,500	9,173	-6,673	-72.7%	1,180	4,385	-3,205	-73.1%
By industry	1,600	7,868	-6,268	-79.7%	750	3,828	-3,078	-80.4%
OTRS	250	223	+27	+12.0%	120	138	-18	-13.0%
Devices	650	1,082	-432	-39.9%	310	419	-109	-26.1%
Total	12,300	20,652	-8,352	-40.4%	5,800	9,937	-4,137	-41.6%

NOTE) The breakdown of Application sales has been retroactively changed to reflect the launch of sales of cloud-based software.

Breakdown of Changes in Operating Profit (Full-Year, YoY)



Cost of sales

- In line with the release of cloud-based software, amortization expenses of cloud services will increase
- Decrease in purchase of devices

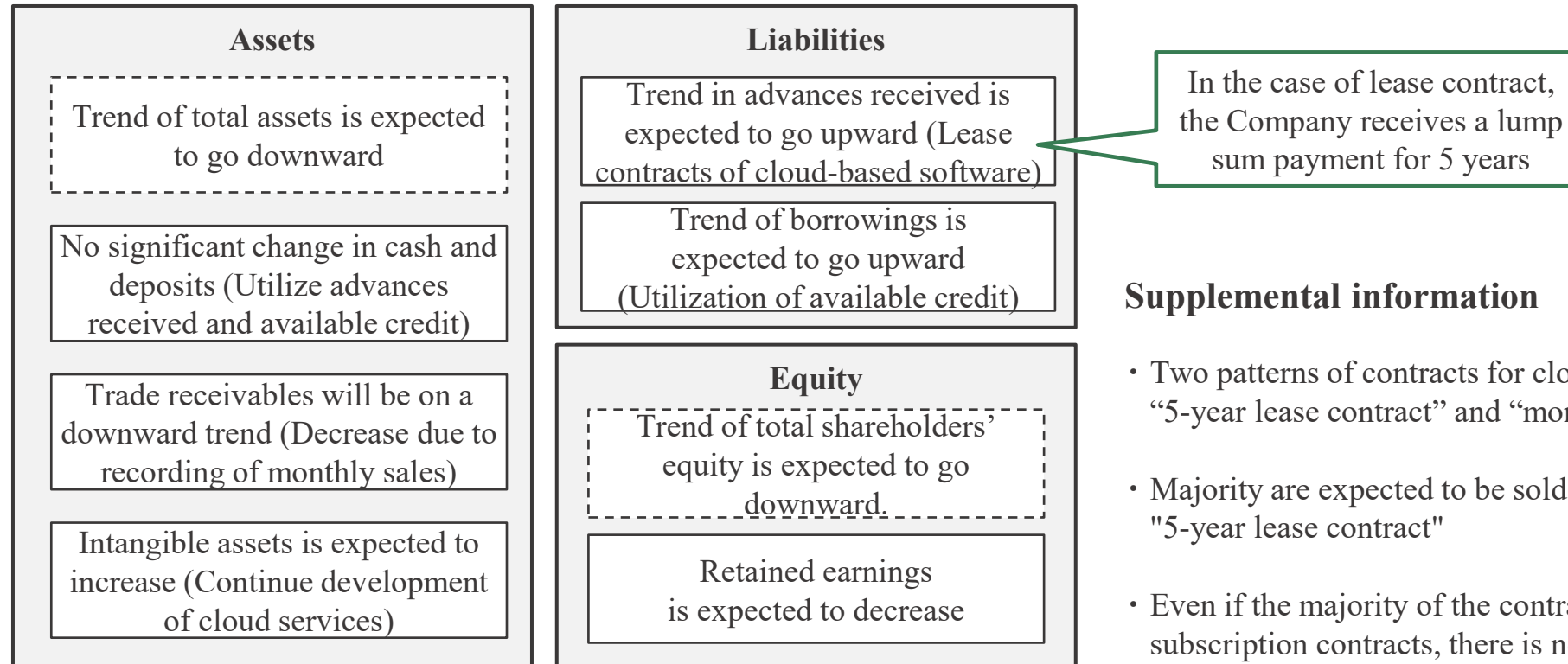
SG&A expenses, etc.

- Update of the service infrastructure
Strengthening and expansion of operating infrastructure in line with the release of cloud-based software and new services
- Personnel expenses
Legal welfare expenses that temporarily occurred in FY2021 will decrease
- Advertising expenses, Others
Will strengthen sales of cloud-based software and DX services

Key Points of the Balance Sheet

While trade receivables are expected to decrease, advances received are expected to increase, so financial soundness will be secured even if it will result in a net loss.

Expected changes in the balance sheet (Comparison with the end of 2021)



Supplemental information

- Two patterns of contracts for cloud-based software “5-year lease contract” and “monthly subscription contract”
- Majority are expected to be sold under "5-year lease contract"
- Even if the majority of the contracts consist of monthly subscription contracts, there is no concerns about working capital since the Company will utilize existing available credit

Dividend forecast

Dividend per share

(Yen)	FY2020	FY2021 (Year-end is forecast)	FY2022 (Forecast)
Interim	6.60	4.00	Undecided
Year-end	6.60	4.70	Undecided
Annual	13.20	8.70	Undecided
Dividend payout ratio	46.9%	35.2%	—

FY2021 Year-end dividend

- Profit exceeded the forecast
- Year-end dividend increases by 0.7 yen from the previous forecast, and the Company plans to pay 4.7 yen per share

FY2022 Dividends

- Undecided
Plans to announce forecast once a reasonable calculation becomes possible in light of the progress of the medium-term management plan and the status of retained earnings

CHAPTER 3

Medium-term Management Plan (2022-2028)

Background of Formulation of the Plan

Updated the medium-term management policy announced in 2021 and formulated a performance plan up to 2028 in accordance with the launch of “.c Series,” cloud-based software.

February 2021 Announced the mid-term management policy

Establishment of growth strategies and priority measures under the theme of “2 DX”

DX (1) Promote clients' digital transformation

DX (2) Add values to its service infrastructure as the Data Exchanger

October 2021 Released “.c Series,” cloud-based software

Started offering from 2022. The transition from conventional software is expected to be completed in 2028.

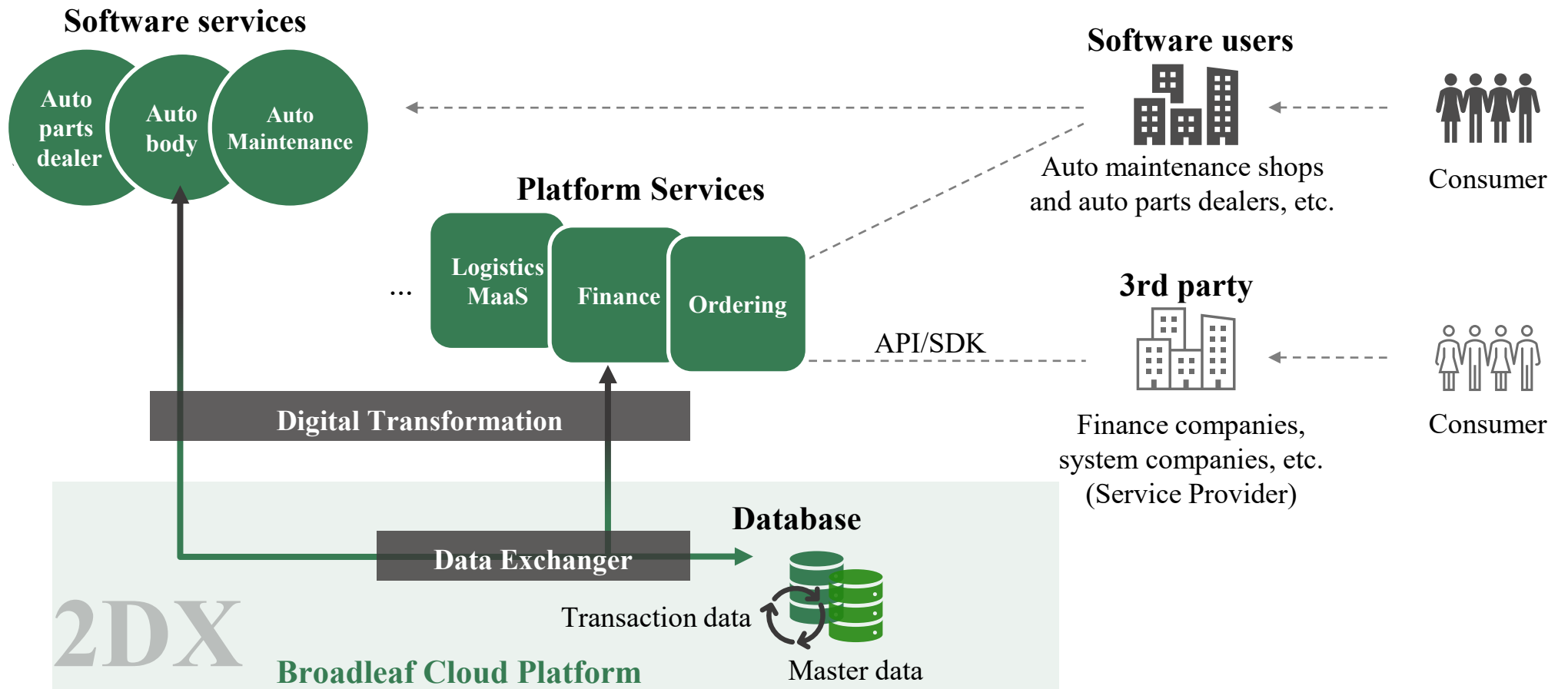
February 2022 Announced medium-term management plan (2022-2028)

Updated the medium-term management policy announced in 2021 and formulated a performance plan up to 2028

Growth strategy

Growth strategy ① Cloud penetration

Growth strategy ② Expansion of services



Consolidated Performance Plan

Record-high performance in 2026 is a milestone, continuing to grow as transition to stock revenue continues. The Company aims to achieve operating margin of 40% and profit of 8 billion yen in 2028.

(Billions of yen)	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028
Revenue	12.3	14.7	18.5	22.0	25.5	29.0	32.5
Operating profit (loss)	-4.8	-2.7	1.0	3.3	6.7	10.0	13.0
Operating margin	—	—	5%	15%	25%	34%	40%
Profit (loss) attributable to owners of the parent	-5.0	-2.9	0.6	2.0	4.2	6.3	8.0
Equity attributable to owners of the parent	20.0	17.5	18.0				
Percentage of equity attributable to owners of the parent	60%	50%	52%				

Revenue Plan by Business Categories

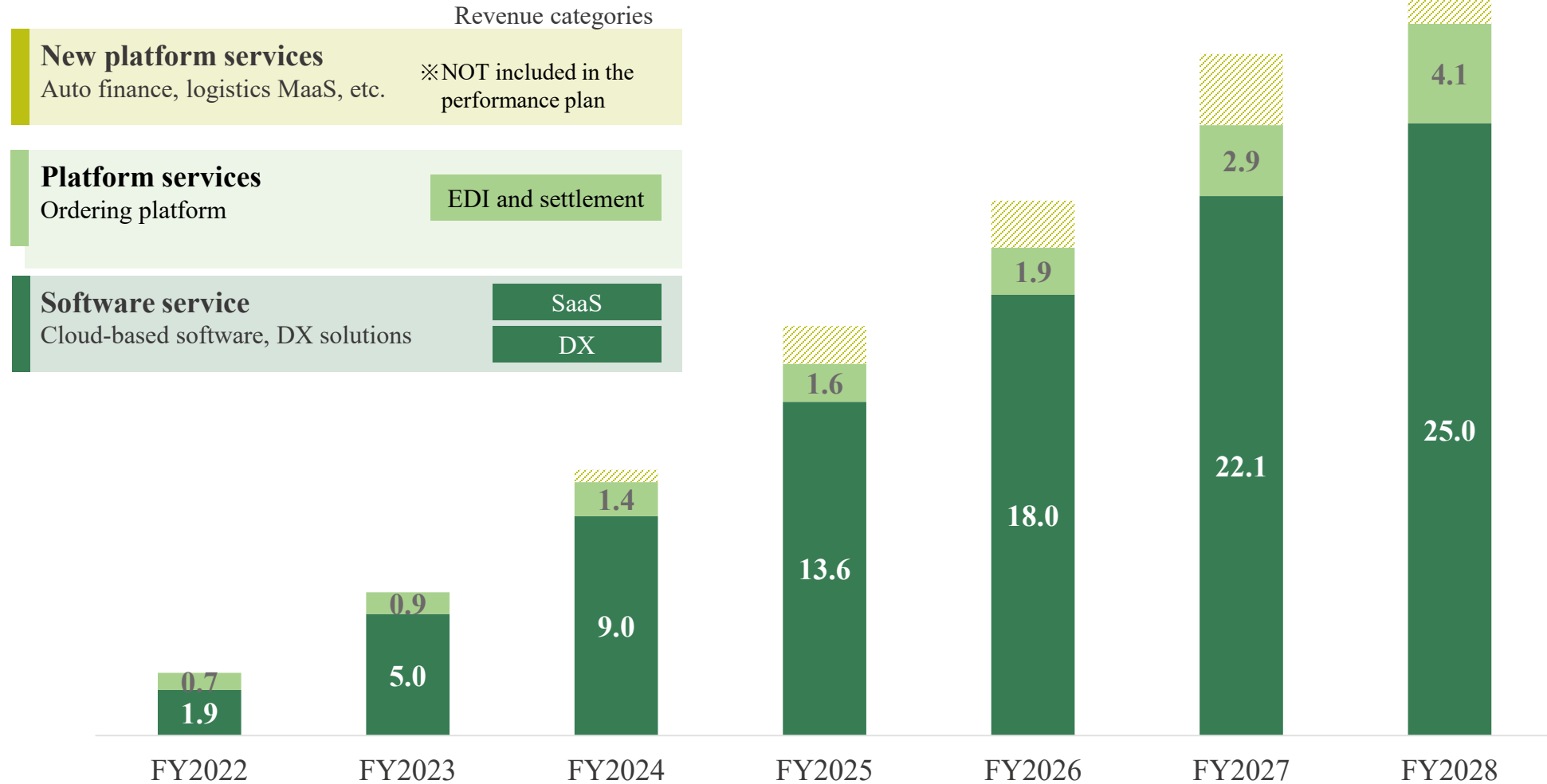
(Billions of yen)	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028
Cloud business	2.6	5.9	10.4	15.2	20.0	25.0	29.1
Platform services	0.7	0.9	1.4	1.6	1.9	2.9	4.1
Software service	1.9	5.0	9.0	13.6	18.0	22.1	25.0
Conventional business	9.7	8.8	8.1	6.8	5.5	4.0	3.4
License sale	1.9	1.6	1.6	1.6	1.6	1.5	1.5
Ancillary services	6.5	6.0	5.2	3.8	2.7	1.5	1.2
Device sale, etc.	1.3	1.2	1.3	1.4	1.3	1.1	0.7
Total Revenue	12.3	14.7	18.5	22.0	25.5	29.0	32.5

NOTE) Please refer to page 39 for a comparison between the breakdown of FY2022 sales forecasts and sales forecasts by revenue category.

Revenue Trend in Cloud Business

(Billions of yen)

Cloud business drives revenue growth

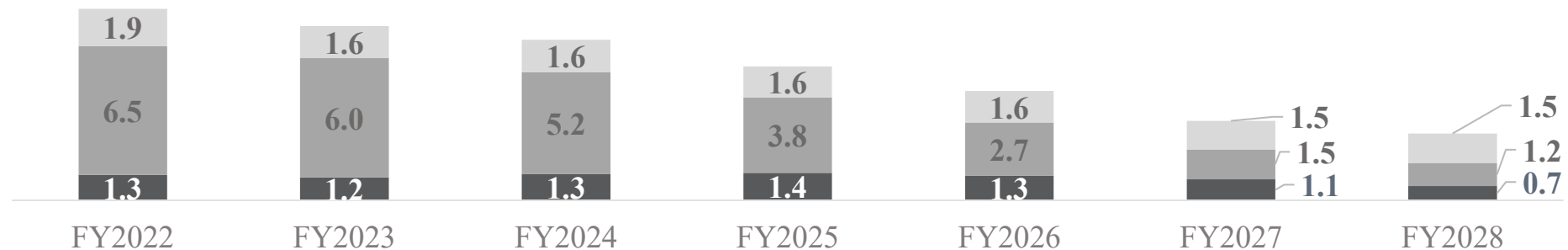


Revenue Trend in Previous Business

(Billions of yen)

As cloud business progresses, revenue of conventional business is expected to shrink.

Revenue categories	
By industry	
License sale License fees for conventional software	OTRS
Ancillary services Network usage fees and support services fee for conventional software	PaaS/IaaS (basic) Support Support services
Device sales and Other Devices , forms, etc.	Support Supply Devices



Growth Strategy ① Penetration of cloud-based products (1)

Key to achieving the performance target is the penetration of “.c Series,” cloud-based software

Key Factors for Success



= **Cloud transition rate** (Rate of transition to cloud-based software)



= **Number of licenses** × **Average monthly license fee** × **(1 - churn rate)**

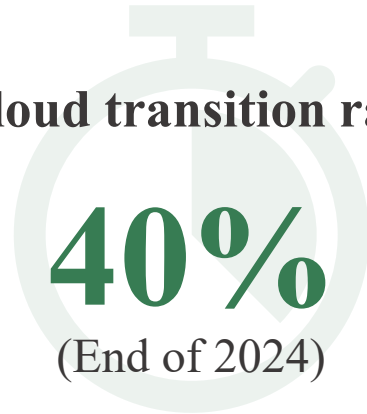
Total number of licenses
for cloud-based software

Monthly sales per license
for cloud-based software

Average churn rate per
year for cloud-based
software

Growth Strategy ① Penetration of cloud-based products (2)

Cloud transition rate



Users of conventional software will gradually transit to cloud-based software over the next 6 years

Client base

Number of users *
33,000 companies 

Repeat rate **
95% or more 

Product

Fully remodeled
Cloud-based software 

* Auto maintenance shops, auto body shops, auto parts dealers, and recycle shops are covered.

** Repeat rate of conventional software

Growth Strategy ① Penetration of cloud-based products (3)

Number of licenses Average monthly license fee

24,000 × **23,000** yen/month

(End of 2024) (2024)

In addition to expanding the market through high scalability, license system is changed to an easy-to-introduce system

Market expansion

Number of Companies *

More than **100,000** companies



Car dealers (16,000 companies) becomes the new market due to easier customization of the software

Change in the license system

Number of personnel *

More than **500,000** people



From industry-specific to job-specific license

*Number of companies and personnel in auto maintenance shops, auto body shops, auto parts dealers, and recycle shops

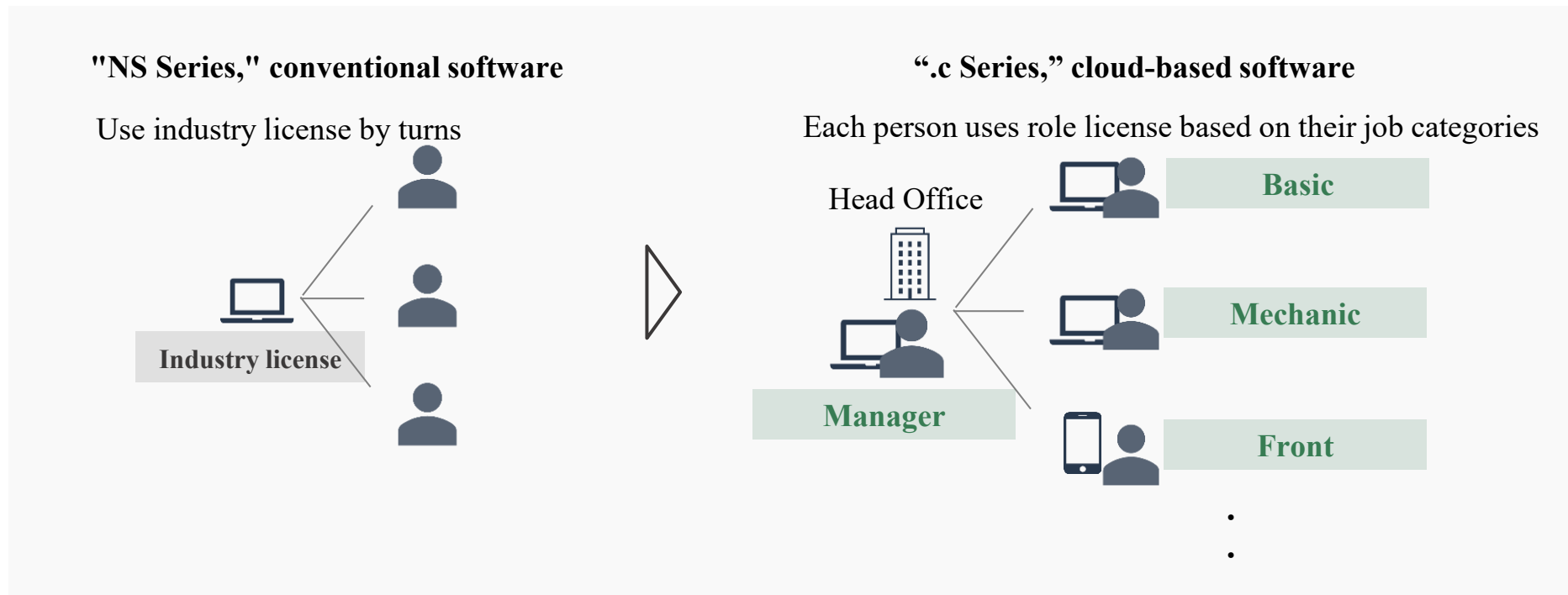
Growth Strategy ① Penetration of cloud-based products (4)

Role license based on each industry and job category

- Role licenses * subdivided by job categories is set in addition to basic licenses for each industry

Terminal free since the software is running on the Web

- Real-time integrated management of information and systems of each base is available at the headquarter.
- Portability that enables usage in any location



*Available functions are set based on each account ID

Growth Strategy ① Penetration of cloud-based products (5)

Churn rate
Less than **1** %
(Average per year)

Cloud-based software is essential for business operations

● API

Provided as a total management system



Real-time linkage with other systems

● Data Analysis

Achieve client success



Support knowledge management

Growth Strategy ① Penetration of cloud-based products (6)

Single sign-on

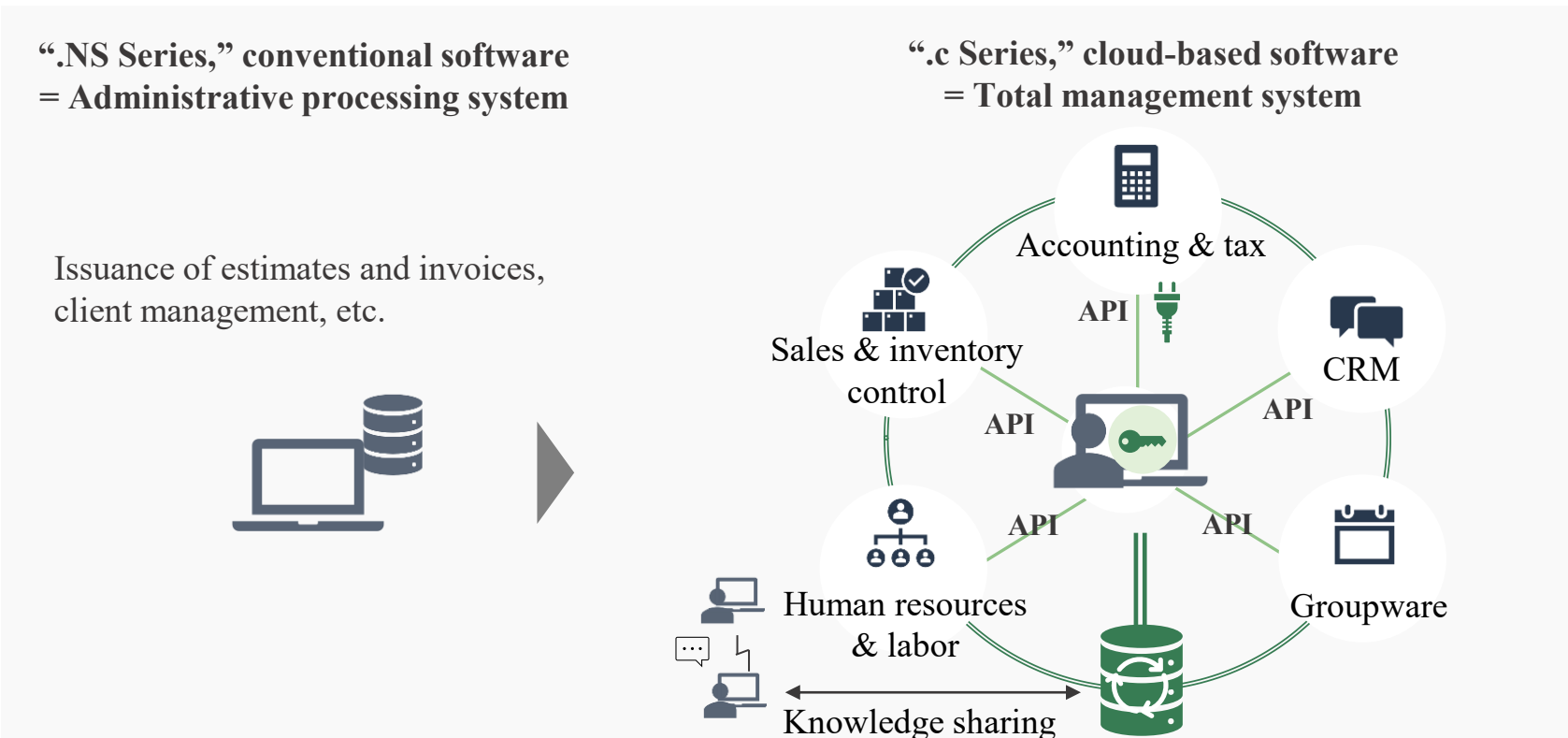
- Login to other systems with the same cloud-based software account ID

Real-time linkage by using the API

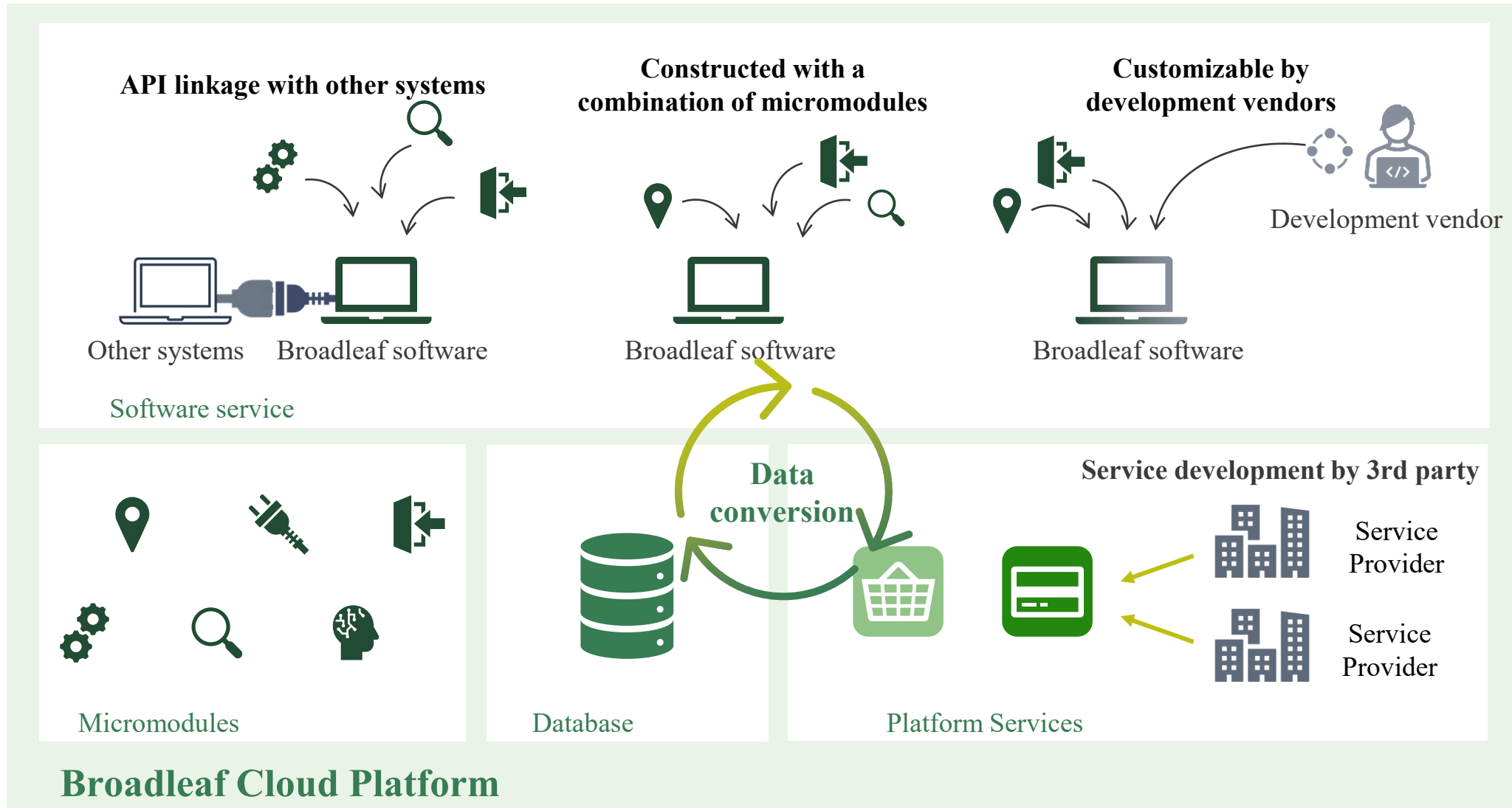
- Function linkage and data linkage

Analysis and sharing of the knowledge

- Support knowledge management based on the usage conditions, etc.



Growth Strategy ② Expansion of Services (1)



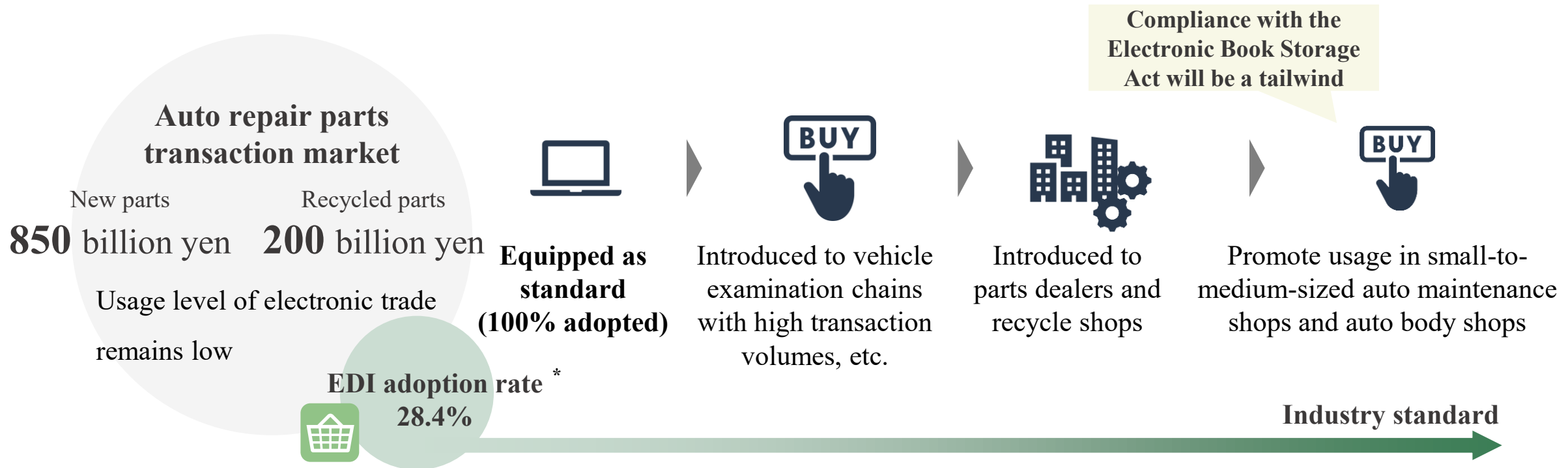
Growth Strategy ② Expansion of Services (2)

Establish industry standards with the Ordering platform

CAGR

30% or more

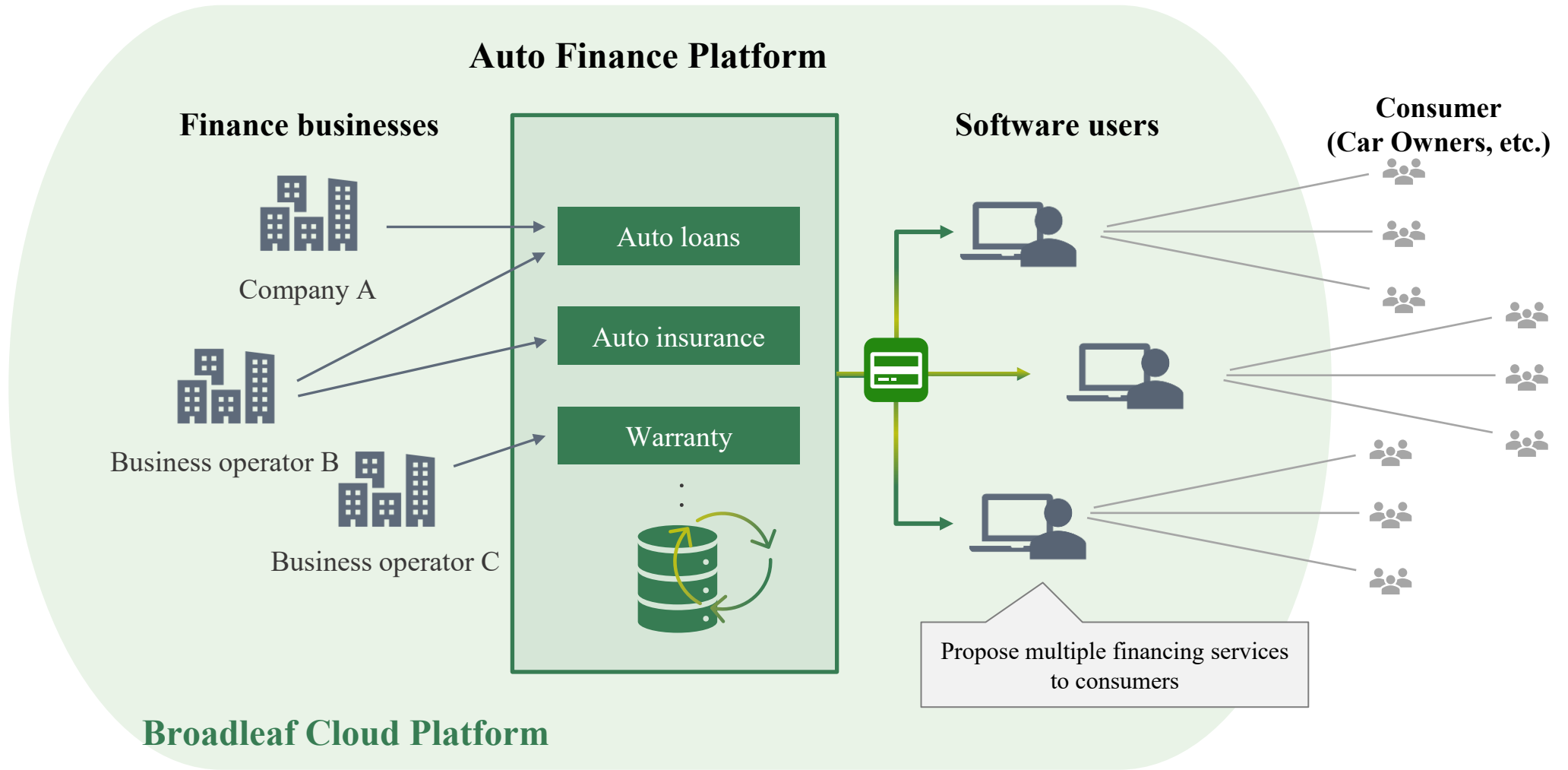
Aims to penetrate the ordering platform by incorporating the ordering platform into cloud-based software as a standard function (100% adopted)



*Rate of adoption of the ordering platform by the Company's software users (auto maintenance shops)

Growth Strategy ② Expansion of Services (3)

Development of Auto Finance Platform



Policy for Allocating Management Resources

Concentrate all management resources on growth strategies of “Penetration of cloud-based products” and “Expansion of services”

Portfolio management

Implementation of portfolio management to realize optimal allocation of management resources

Economic value
(ROIC, sales growth rate, etc.)

+

Market attractiveness and
the Company’s strengths and advantages
(Market growth rate, market share, etc.)

Investment in human capital and intellectual property

Recognize human resources and intellectual property as the core assets for realizing the Company’s growth strategy, and make active investments in maximizing human capital and IP resources

Environmental changes and their impact on the Company's business
~Automobility Industry~

EV shift

Sophistication of vehicle

Sophistication of maintenance

- Increasing demand for IT systems that support maintenance of EV and sophisticated vehicle
- Increasing demand for accumulation and sharing of knowledge
- In the case of large-scale business there is increasing demand for DX investment in order to improve management efficiency
→Introduced cloud-based software in the market

Polarization of business operators

- The number of companies tends to decrease while the number of cars tends to increase
- Demand for maintenance such as preventive inspection is increasing
→Changed the market from the number of companies to the number of employees

DX in administrations

Response to computerization due to changes in the legal system

- Increasing demand for electronic storage of documents











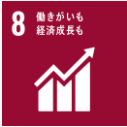
Sustainability Policy

The Company aims to "realize a sustainable society" and "enhance its corporate value" through the practice of the ideas embodied in the "Corporate Philosophy" and "Origin of Company Name" of Broadleaf

Basic Policy

From a long-term perspective, the Company will strive to expand direct and indirect positive impacts (value creation) and reduce negative impacts (social responsibility) to various stakeholders by addressing priority issues, materiality, within "sustainability."

Relationship between the Company's business and SDGs

Theme of resolution	Corporate activities that lead to the resolution of issues	Related SDGs
 <p>Realization of a safe, secure, and comfortable mobility society</p>	<ul style="list-style-type: none"> • Provision of IT system for proper vehicle inspections and maintenance • Promote the popularization of EVs and sophistication of vehicle 	  
 <p>Promotion of recycle-oriented usage of resources</p>	<ul style="list-style-type: none"> • Provision of ordering platforms for recycled auto parts 	  
 <p>Realization of a comfortable working society</p>	<ul style="list-style-type: none"> • Promotion of home and remote work (establishment of systems and infrastructure) • Selected as one of “Telework Pioneer 100 company in Japan” 	 

Supplemental Information

Correspondence Table between Business Categories and Revenue Categories

Breakdown of FY2022 revenue forecast

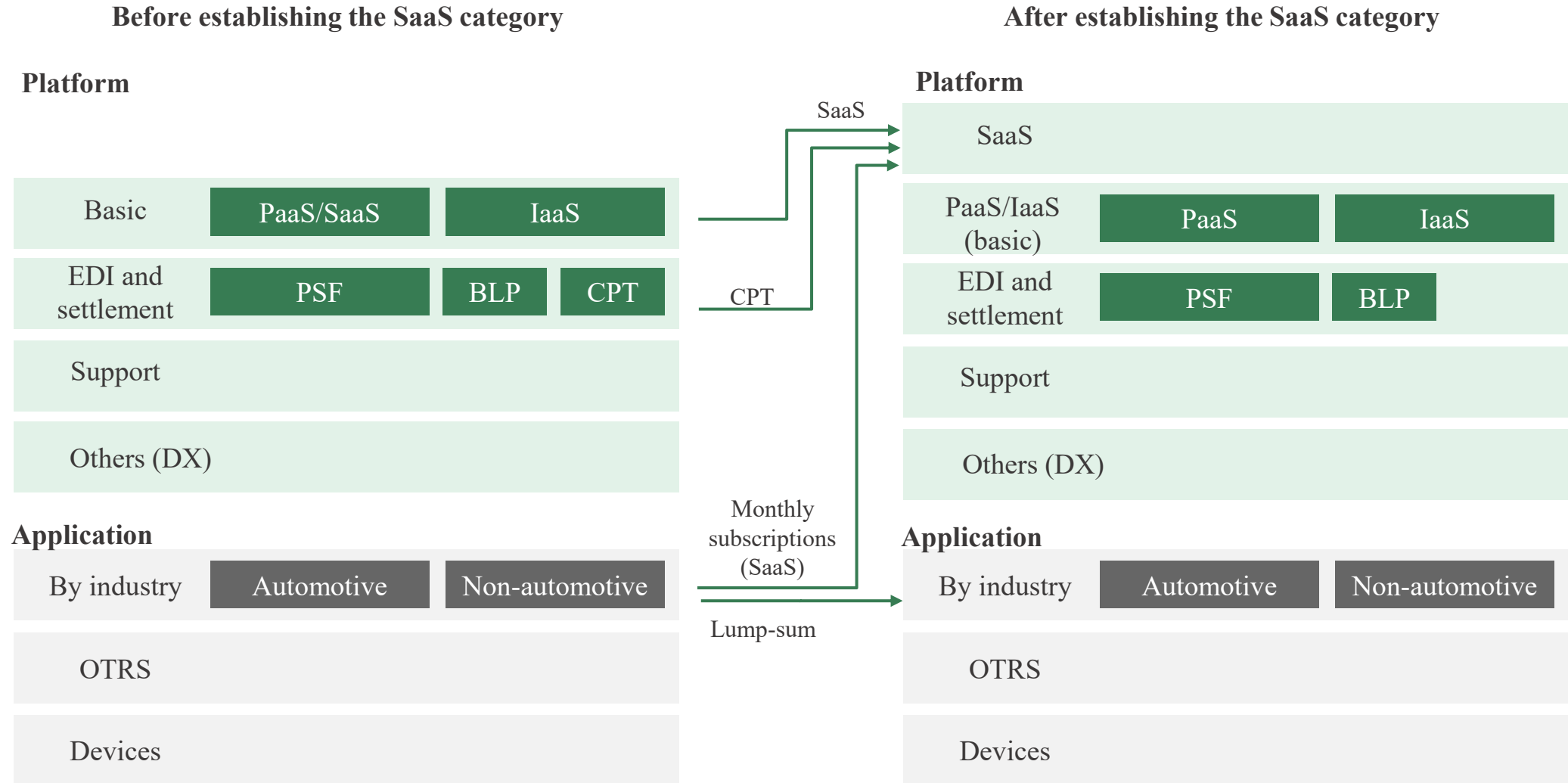
(Billions of yen)

Business category		Revenue category			
Cloud business		26			
	Platform services	7	Platform	EDI and settlement	7
	Software service	19	Platform	SaaS	14
				DX	4
Conventional business		97			
	License sale	19	Application	By industry	16
				OTRS	3
	Ancillary services	65	Platform	PaaS/IaaS (basic)	54
				Support Support services	11
	Device sale, etc.	13	Platform	Support Supplies	6
			Application	Devices	7
Total revenue		123			123

Details of Revenue Categories

Category			Details
Major category	Medium category	Small category	
Platform	SaaS		<ul style="list-style-type: none"> • Provision of ".c Series," cloud-based software • Provision of ".NS Series" in a monthly subscription contract • Provision of "CarpodTab (CPT)," a tablet-type business terminal
	PaaS/IaaS (basic)	PaaS lump sum	• Provision of basic software and common functions of ".NS Series"
		PaaS monthly	• Provision of database for ".NS Series" (auto parts, vehicles, and index information, tourist spot data, etc.)
		IaaS monthly	• Provision of network server function required for the use of ".NS Series"
	EDI and settlement	PSF	• Provision of settlement agency services for "Parts Station NET," a network specialized in the transaction of recycled auto parts
		BLP	• Provision of "BL Parts Order System," an ordering platform for auto parts
	Support	Support services	• Provision of support service and hardware maintenance service for clients using ".NS Series"
		Supplies	• Sale of exclusive forms and OA supplies
	Others (DX)		• Provision of DX solutions such as website creation tools and groupware, etc.
Application	By industry		<ul style="list-style-type: none"> • Sale of ".NS Series" (excluding basic software) (Automotive category: auto maintenance shops, auto body shops, car dealers, auto parts dealers, auto glass shops, auto electrical equipment shops, recycling shops, etc.) (Non-automotive category: machine tool dealers, mobile phone distributors, travel agencies, sightseeing bus operators, etc.)
	OTRS		• Sale of "OTRS", a work analysis and business optimization software
	Devices		• Sale of devices such as PCs, printers, and peripheral devices, etc.

Changes in Revenue Categories



Breakdown of Details by Revenue Categories (Full Year)

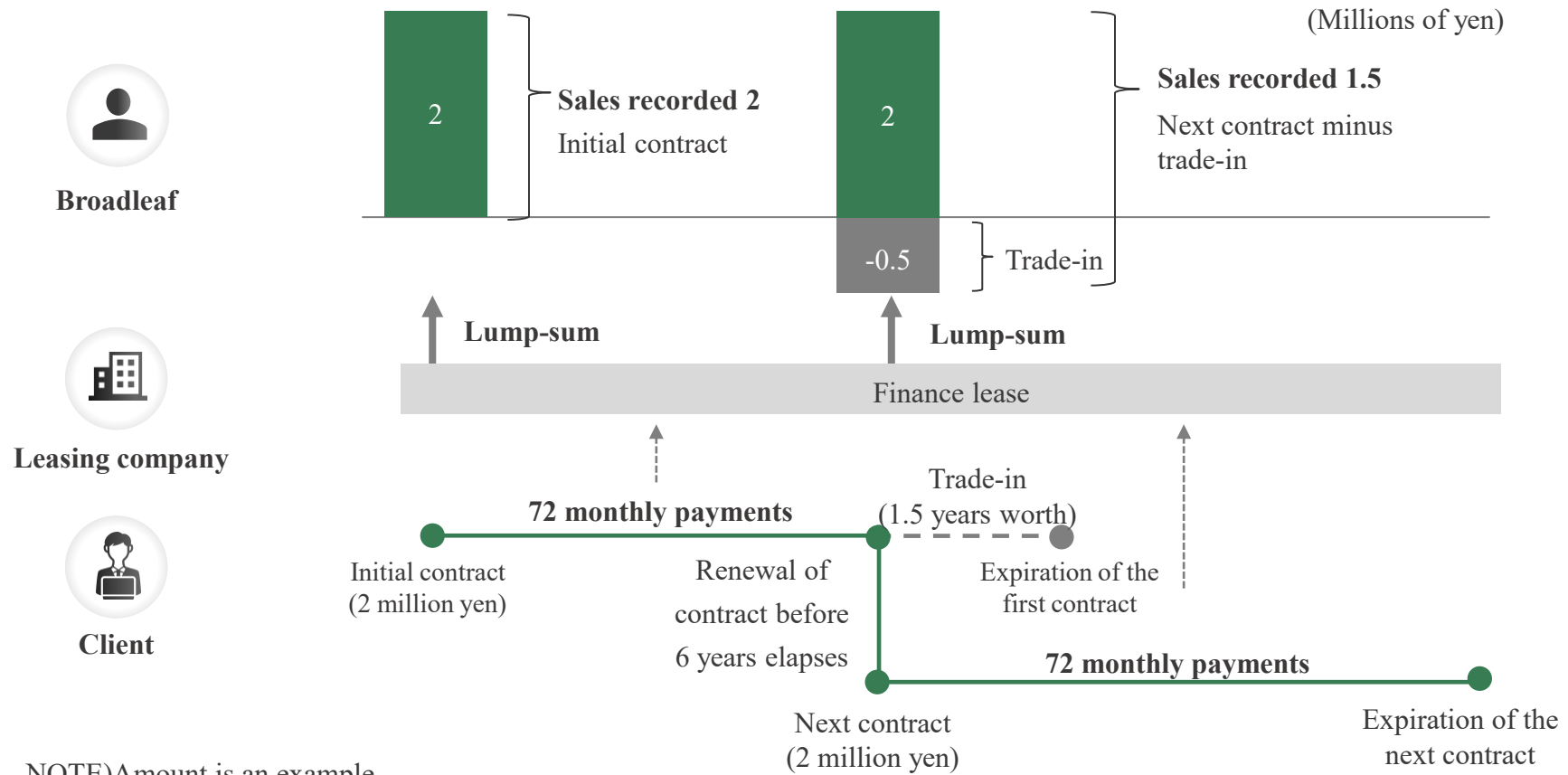
(Millions of yen)	FY2021	FY2020	YoY change	YoY ratio
Platform	11,479	10,692	+786	+7.4%
SaaS	858	692	+166	+24.0%
PaaS/IaaS (basic)	7,830	7,555	+275	+3.6%
PaaS (basic software/lump-sum)	2,448	2,365	+83	+3.5%
PaaS (database/monthly)	2,965	2,939	+26	+0.9%
IaaS (monthly)	2,417	2,251	+166	+7.4%
EDI and settlement	702	692	+10	+1.4%
PSF	543	554	-11	-2.0%
BLP	159	138	+21	+15.3%
Support	1,866	1,596	+270	+16.9%
Support services	1,083	878	+205	+23.3%
Supplies	784	719	+65	+9.1%
Others (DX)	222	157	+65	+41.6%
Application	9,173	10,469	-1,297	-12.4%
By industry	7,868	8,868	-1,000	-11.3%
Automotive	6,779	7,607	-828	-10.9%
Non-automotive	1,089	1,261	-172	-13.6%
OTRS	223	204	+20	+9.6%
Devices	1,082	1,398	-316	-22.6%
Total	20,652	21,162	-510	-2.4%

NOTE) The breakdown of Application sales has been retroactively changed in line with the launch of cloud-based software sales.

Sales Recognition in Lease Contract

Previous software ".NS Series" (for 6-year contracts)

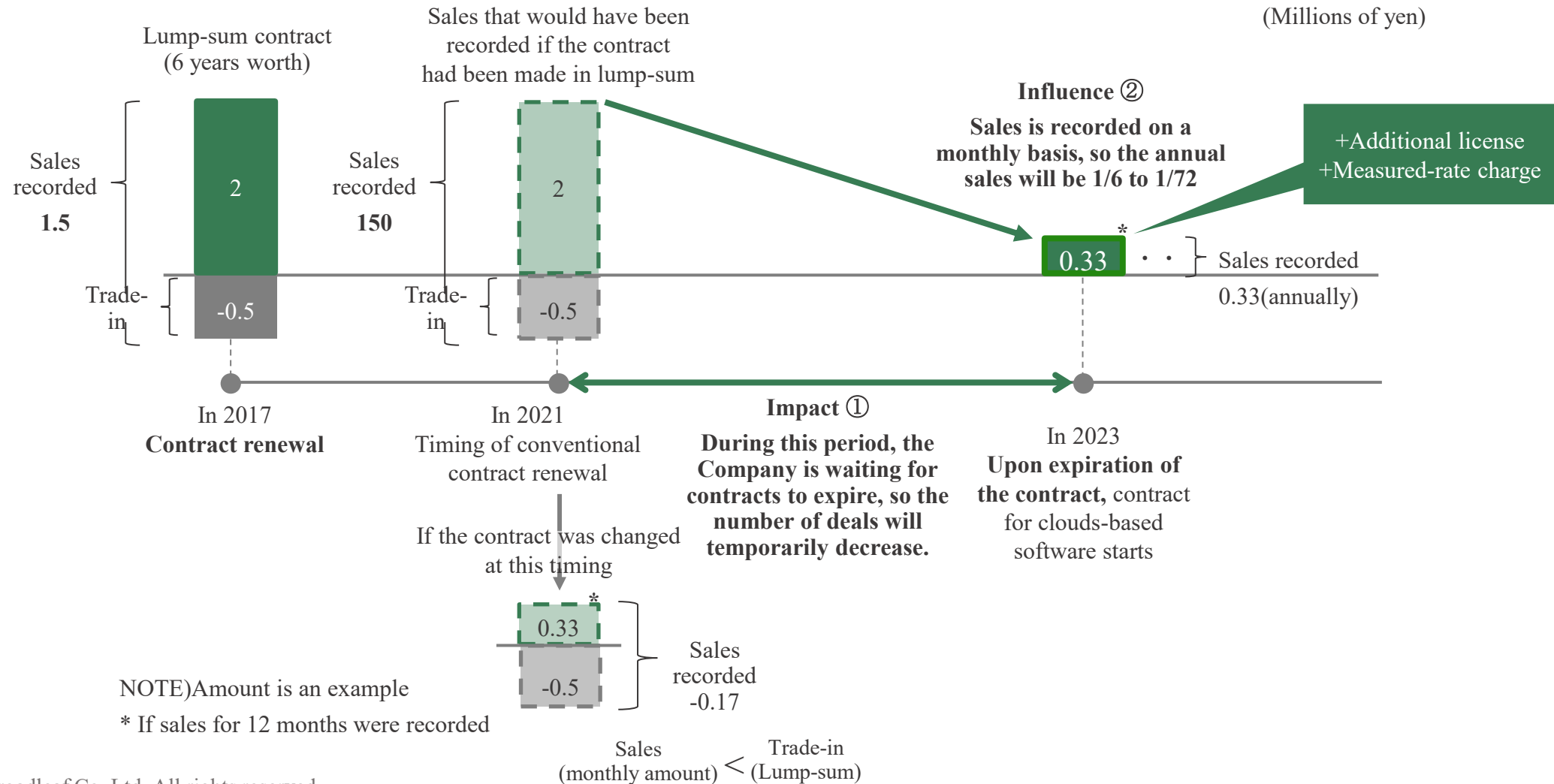
Most clients choose lease contracts. Prior to the expiration of the software rights purchase period (= lease period), the Company may trade in the remaining lease balance.



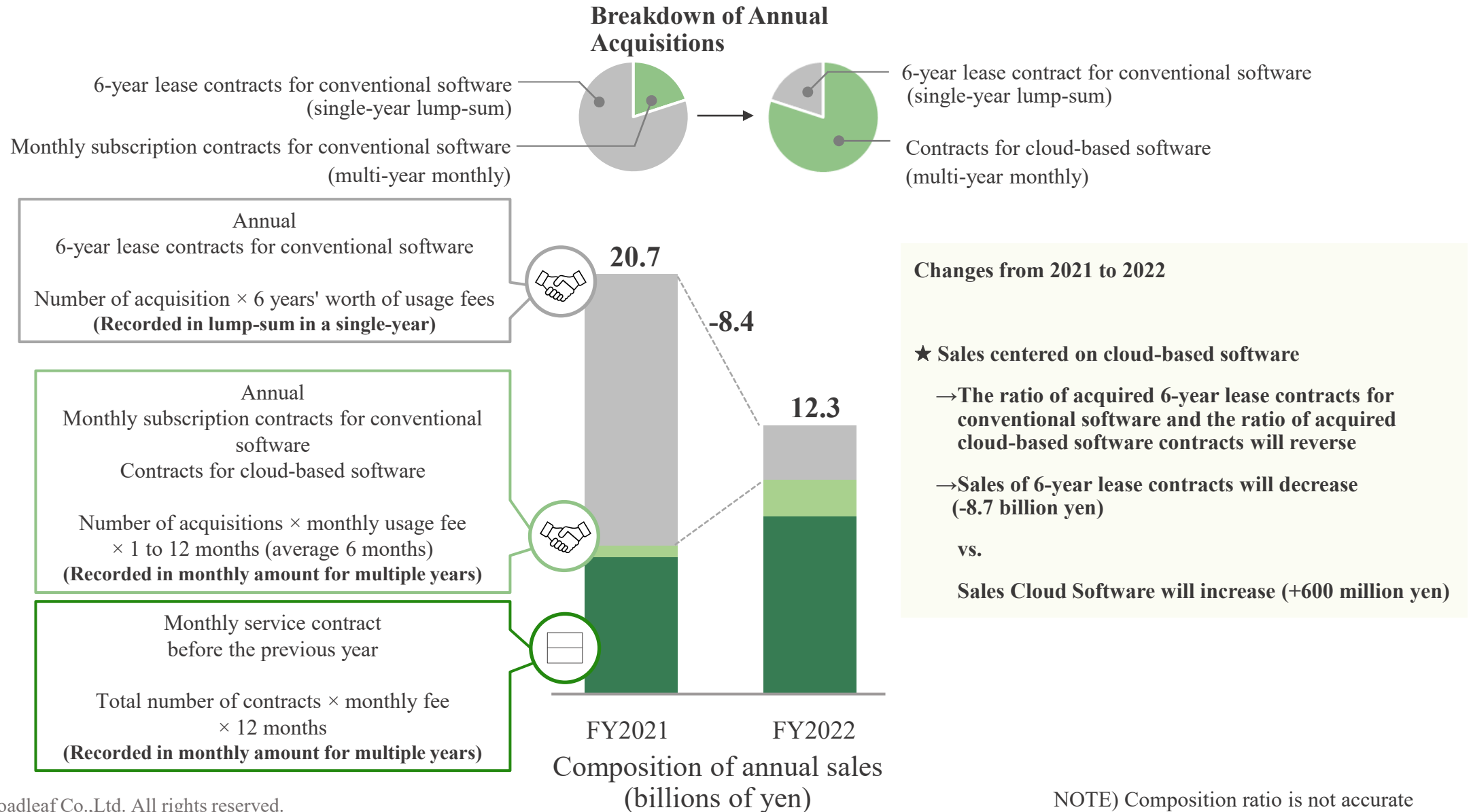
NOTE) Amount is an example.

Impact of Transition to Cloud-based Software

In the case where existing users with 6-year contract change to “.c Series” of cloud-based software (regardless of the type of contract)

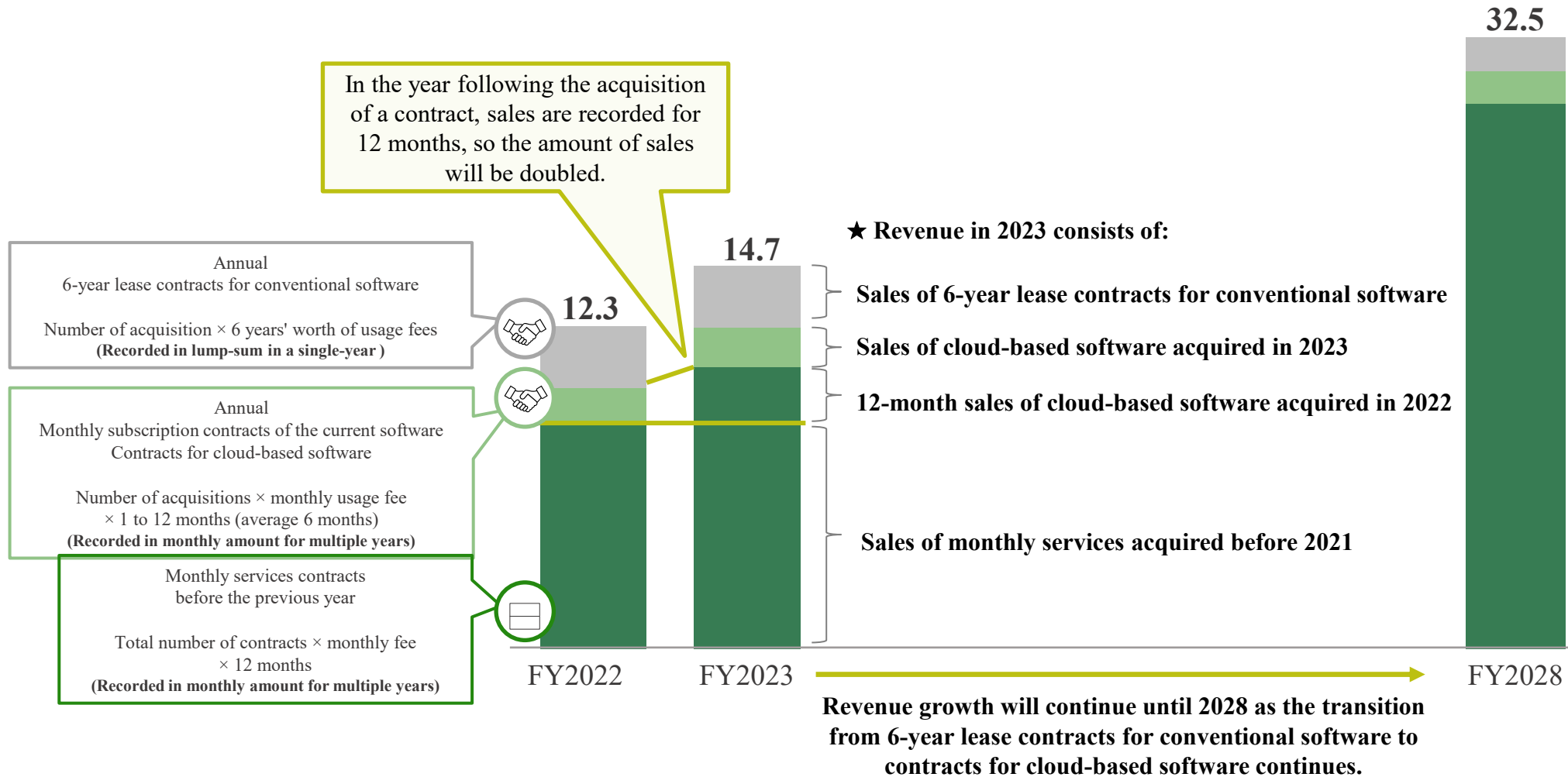


Reasons for the Decline in Revenue in 2022



Reasons for Continued Revenue Growth since 2023

(Billions of yen)



NOTE) Some conventional software is not planned to be transit to cloud-based software, and cloud-based software is recorded as monthly sales regardless of the type of contract.

Origin of the Corporate Philosophy and Company Name

“Gratitude and Happiness”

Broadleaf is promoting businesses that prosper together with clients, with the importance of the spirit of "gratitude and happiness", which is indispensable for deep ties between people and companies. When our products and services contribute to our clients' businesses, clients will feel satisfied about having connection with Broadleaf.

And We believe that the realization of daily growth in our businesses will create a sense of happiness.

With the hearts of clients, we will also be able to create "gratitude and happiness" that will lead to the provision of better products, services, and value to society.

Corporate Philosophy

Based on the spirit of "gratitude and happiness," we will develop business applications specializing in a wide range of industries and sectors, and contribute to the creation of our client' businesses by providing better products and services.

Origin of the company name

Broadleaf means just what it says – a broad leaf.

Broad leaves bathe in sunlight during spring and summer so that they can grow. In winter, the leaves and fruit fall from the tree and return to the ground as nutrients.

This cycle creates a broader field in which a range of different plants and animals can live together.

We chose the name Broadleaf because we wanted to take a single leaf and plant it in the vast field of business, so that we can grow countless more leaves, produce fruit and keep on growing in the future, hand in hand with our customers and everyone else.

Corporate Profile

Company Name	Broadleaf Co., Ltd
Representative	Kenji Oyama, Representative Director and President
Listed on	Listed on the First Section of Tokyo Stock Exchange (3673) *Planning to move to the Prime Market
Sector	Information and telecommunication
Founded/established	December 2005/September 2009
Capital stock	7.148 billion yen (consolidated)
Business Year	From January 1 to December 31
Business Outline	<p>The Company offers a wide range of IT services, including its independently developed business software.</p> <p>In addition to providing business software that serves as core systems mainly to business operators in the automotive aftermarket industry, the Company delivers a variety of unique services including an ordering platform for auto parts and big data analysis as a one-stop service.</p> <p>Looking ahead to the future evolution of mobility society, the Company is also promoting research and studies related to the practical use of leading-edge technologies</p>
Head Office Location:	Floor 8, Glass Cube Shinagawa, 4-13-14 Higashi-Shinagawa, Shinagawa-ku, Tokyo
Domestic Offices	28 Business Offices and 3 Development Centers in Japan
Major Subsidiaries	Tajima Inc.

Disclaimer

The statements regarding results forecasts and future forecasts contained in this materials are forecasts based on information available at the time of preparation of the materials, so they include potential risks and uncertainties.

Therefore, please be aware that actual results may differ from these results forecasts due to various factors.

Contact Information

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